

**Movements in Revenue Budget 2017/18 - to 31 December 2017**

Service Unit	Original Budget	Latest Revised Budget	Changes this Cycle (Cycle 3)	Changes Previous Cycles	Transfers to /(from) Earmarked Reserves (see App 4)	Grants Unapplied carried forward from 2016/17	<b>TOTAL OVERALL MOVEMENT</b>	Revised Budget
	£'000's	£'000's	£'000's	£'000's	£'000's	£'000's	£'000's	£'000's
Management Team	456	337	(119)	-	-	-	(119)	337
Regeneration and Planning Policy	1,501	1,721	(108)	10	105	213	220	1,721
Leisure Trust Management Fee	601	423	-	(178)	-	-	(178)	423
Leisure Trust Client	183	189	(19)	15	10	-	6	189
Green Spaces and Amenities	849	1,083	(12)	168	40	38	234	1,083
Streetscene	2,673	2,629	8	(69)	-	17	(44)	2,629
Housing and Development Control	493	610	49	-	-	68	117	610
Corporate Engagement	364	366	-	(1)	-	3	2	366
Policy & Performance	94	117	20	-	-	3	23	117
Governance, Law, Property and Regulation	720	544	(8)	(16)	(152)	-	(176)	544
People & Development	268	293	4	11	10	-	25	293
Finance	697	720	-	23	-	-	23	720
Strategic Partnership	3,570	3,737	-	167	-	-	167	3,737
Revenues and Benefits	(1,349)	(1,315)	-	-	-	34	34	(1,315)
Treasury Management	839	947	7	101	-	-	108	947
Corporate Budgets	4,821	5,884	(262)	(244)	1,569	-	1,063	5,884
Use of Grants Unapplied	-	(376)	-	-	-	(376)	(376)	(376)
Use of Earmarked Reserves	(2,184)	(3,313)	440	13	(1,582)	-	(1,129)	(3,313)
	14,596	14,596	-	-	-	-	-	14,596

**Revenue Budget Update by Service Area as at 31 December 2017**

Appendix 2

Service Unit	Revised budget for year				Forecast outturn for year				Forecast Variance			
	Pay	Non Pay	Income	Total	Pay	Non Pay	Income	Total	Pay	Non Pay	Income	Total
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Management Team	301	36	-	337	311	34	-	345	10	(2)	-	8
Regeneration and Planning Policy	1,045	1,433	(757)	1,721	1,049	1,515	(728)	1,836	4	82	29	115
Leisure Trust Management Fee	-	423	-	423	-	423	-	423	-	-	-	-
Leisure Trust Client	-	431	(242)	189	-	431	(277)	154	-	-	(35)	(35)
Green Spaces and Amenities	1,834	1,157	(1,908)	1,083	1,834	1,157	(1,908)	1,083	-	-	-	-
Streetscene	1,002	3,904	(2,277)	2,629	1,006	3,817	(2,279)	2,544	4	(87)	(2)	(85)
Housing and Development Control	1,323	415	(1,128)	610	1,323	390	(1,148)	565	-	(25)	(20)	(45)
Corporate Engagement	382	300	(316)	366	376	300	(316)	360	(6)	-	-	(6)
Policy & Performance	103	42	(28)	117	103	42	(28)	117	-	-	-	-
Governance, Law, Property and Reg'n	990	1,894	(2,340)	544	978	1,843	(2,315)	506	(12)	(51)	25	(38)
People & Development	194	99	-	293	194	96	-	290	-	(3)	-	(3)
Finance	637	163	(80)	720	637	155	(80)	712	-	(8)	-	(8)
Strategic Partnership	-	3,737	-	3,737	-	3,600	-	3,600	-	(137)	-	(137)
Revenues and Benefits	-	32,042	(33,357)	(1,315)	-	31,908	(33,357)	(1,449)	-	(134)	-	(134)
Treasury Management	-	1,024	(77)	947	-	1,003	(102)	901	-	(21)	(25)	(46)
Corporate Budgets	1,438	4,196	250	5,884	1,427	4,519	254	6,200	(11)	323	4	316
Use of Grants Unapplied	-	-	(376)	(376)	-	-	(376)	(376)	-	-	-	-
Use of Earmarked Reserves	-	-	(3,313)	(3,313)	-	-	(3,313)	(3,313)	-	-	-	-
<b>Total</b>	<b>9,249</b>	<b>51,296</b>	<b>(45,949)</b>	<b>14,596</b>	<b>9,238</b>	<b>51,233</b>	<b>(45,973)</b>	<b>14,498</b>	<b>(11)</b>	<b>(63)</b>	<b>(24)</b>	<b>(98)</b>

**Revenue Budget Variance Analysis 2017/18 (as at 31 December 2017)**
**Appendix 3**

Service Unit	Last Report				Current Report				Movement				Explanation (Non pay/income £20k and over)
	Forecast Variance				Forecast Variance								
	Pay	Non Pay	Income	Total	Pay	Non Pay	Income	Total	Pay	Non Pay	Income	Total	
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
Management Team	-	-	-	-	10	(2)	-	8	10	(2)	-	8	
Regen & Planning Policy	-	95	60	155	4	82	29	115	4	(13)	(31)	(40)	Income (- £31k) - Markets income has increased this quarter due to a reduction in vacant stalls
Leisure Trust Management Fee	-	-	-	-	-	-	-	-	-	-	-	-	
Leisure Trust Client	-	-	(35)	(35)	-	-	(35)	(35)	-	-	-	-	
Green Spaces	-	(4)	-	(4)	-	-	-	-	-	4	-	4	
Streetscene	-	(60)	(19)	(79)	4	(87)	(2)	(85)	4	(27)	17	(6)	Non-Pay (- £27k) - Various small underspendings have been identified following a review of budgets
Housing & Development Control	-	(5)	(70)	(75)	-	(25)	(20)	(45)	-	(20)	50	30	Non-Pay (- £20k) - Various small underspendings have been identified following a review of budgets. Income (£50k) - There has been a reduction in high value planning applications reducing the income target of £352k.
Corporate Engagement	-	-	-	-	(6)	-	-	(6)	(6)	-	-	(6)	
Policy & Performance	-	-	-	-	-	-	-	-	-	-	-	-	
Governance, Law, Property and Reg'n	-	(36)	-	(36)	(12)	(51)	25	(38)	(12)	(15)	25	(2)	Income (£25k) - Land charges income is forecast to be down.
People & Development	-	(3)	-	(3)	-	(3)	-	(3)	-	-	-	-	
Finance	-	-	-	-	-	(8)	-	(8)	-	(8)	-	(8)	
Strategic Partnership	-	(133)	-	(133)	-	(137)	-	(137)	-	(4)	-	(4)	
Revenues & Benefits	-	-	-	-	-	(134)	-	(134)	-	(134)	-	(134)	Non-Pay (- £134k) - Officers have reviewed the provision for non-recovery of overpayments and have recommended a reduction of the percentage from 95% to 85%.
Treasury	-	(19)	-	(19)	-	(21)	(25)	(46)	-	(2)	(25)	(27)	Income (- £25k) - Investment income has increased due to higher cash balances and higher rates of return following the base rate increase.
Corporate Budgets	(11)	163	4	156	(11)	323	4	316	-	160	-	160	Non-Pay (£160k) - Officers have reviewed the Council's provisions and recommend a net increase of £245k. There is a saving on business rates (NDR) of £32k, other net savings of £3k, and a forecast further general underspend of £50k over all services which have yet to be identified in detail.
Total Net Estimated (Underspend)/Overspend	(11)	(2)	(60)	(73)	(11)	(63)	(24)	(98)	-	(61)	36	(25)	

**Position on Earmarked Reserves as at 31 December 2017**

Appendix 4

Position on Earmarked Reserves	Transformation £'000	Growth £'000	Other Specific £'000	Total £'000
Opening Balance 1/4/17	(2,749)	(2,626)	(2,281)	(7,656)
<b>Approved use in 2017/18</b>				
Original Budget 2017/18 - Use of Reserves 2017/18	240	1,060	884	2,184
Changes approved in quarter 1	1,028	259	295	1,582
Changes approved in quarter 2	-	(1)	(25)	(26)
Changes proposed in quarter 3	-	(407)	(20)	(427)
	<b>1,268</b>	<b>911</b>	<b>1,134</b>	<b>3,313</b>
<b>Anticipated Balance at 31st March 2018</b>	<b>(1,481)</b>	<b>(1,715)</b>	<b>(1,147)</b>	<b>(4,343)</b>
<b>Approved Use of Reserves in future years</b>	-	1,567	556	2,123
<b>Balance after approvals</b>	<b>(1,481)</b>	<b>(148)</b>	<b>(591)</b>	<b>(2,220)</b>

**Requests for Revenue Budget Carry Forwards from 2017/18 into 2018/19**

<u>Service Unit / Task</u>	<u>Details</u>	<u>Amount Requested</u> £	<u>Budget Code</u>	<u>Budget 2017/18</u> £	<u>Forecast Spending / (Income) 2017/18</u> £	<u>Remaining 2017/18</u> £
<b><u>Streetscene</u></b>						
Targeted Ward Initiative	Community Re-education. There is programmed activity for Quarter 4 to spend the full amount. The carry over request is precautionary if any delays encountered.	10,000	R6060/2106	30,000	20,000	10,000
Litter Enforcement - 10% pilot generated income	It is planned that this will be used in 2018/19 to extend in other areas the pilot back yard scheme that is currently being delivered in Burnley Wood and Trinity.	26,000	R6060/3472	-	(26,000)	26,000
Highways Private Contractor Works	Delays in highways works on Bankfield / Curzon street following completion of Market works.	6,000	R5180/2106	9,000	3,000	6,000
		<b>42,000</b>		<b>39,000</b>	<b>(3,000)</b>	<b>42,000</b>
<b><u>Housing &amp; Development Control</u></b>						
Homelessness Prevention Fund	Balance of fund to finance 3 years salary for temporary new post	35,000	R3218/2105	56,622	21,622	35,000
Single Homelessness Fund	Balance of fund to finance 3 years salary for temporary new post	34,500	R3218/2052	35,192	692	34,500
Temporary Accomodation	£10k Bond Reserve. Over the past few years The Council has paid bond guarantees to landlords to assist clients into the private rented sector.	10,000	R3218/2107	50,000	40,000	10,000
		<b>79,500</b>	-	<b>141,814</b>	<b>62,314</b>	<b>79,500</b>
<b><u>Comms Servcs Performance &amp; Policy</u></b>						
Children's University	Balance required to fund Yrs 2 and 3 from the £20k budget approved by the Executive	12,780	R2206/2021	20,000	7,220	12,780
		<b>12,780</b>		<b>20,000</b>	<b>7,220</b>	<b>12,780</b>
<b><u>Finance</u></b>						
Accountancy	Balance of Finance transformation budgets to complete work on intelligent scanning, asset accounting and band reconciliation modules	30,098	R2073/Various	40,850	10,752	30,098
		<b>30,098</b>		<b>40,850</b>	<b>10,752</b>	<b>30,098</b>
<b><u>Corporate Budgets</u></b>						
Invest to Save	Balance of one-off budget provision to be carried forward to encourage proposals in new year. One of the initiatives being considered is solar panels. Detailed investigations are continuing.	51,691	G4835/2146	58,691	7,000	51,691
		<b>51,691</b>		<b>58,691</b>	<b>7,000</b>	<b>51,691</b>
<b>Totals</b>		<b>216,069</b>		<b>300,355</b>	<b>84,286</b>	<b>216,069</b>